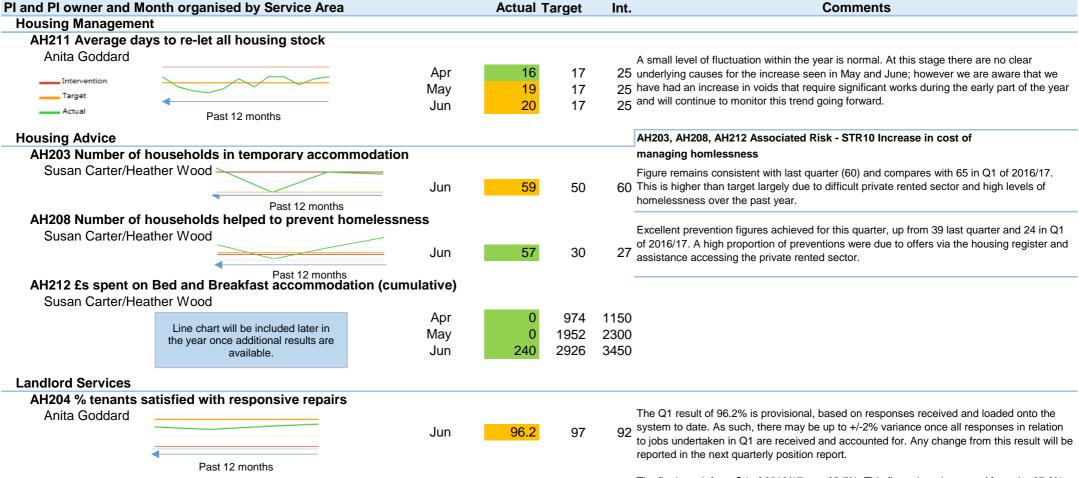
Appendix B - Key Performance Information Housing Portfolio

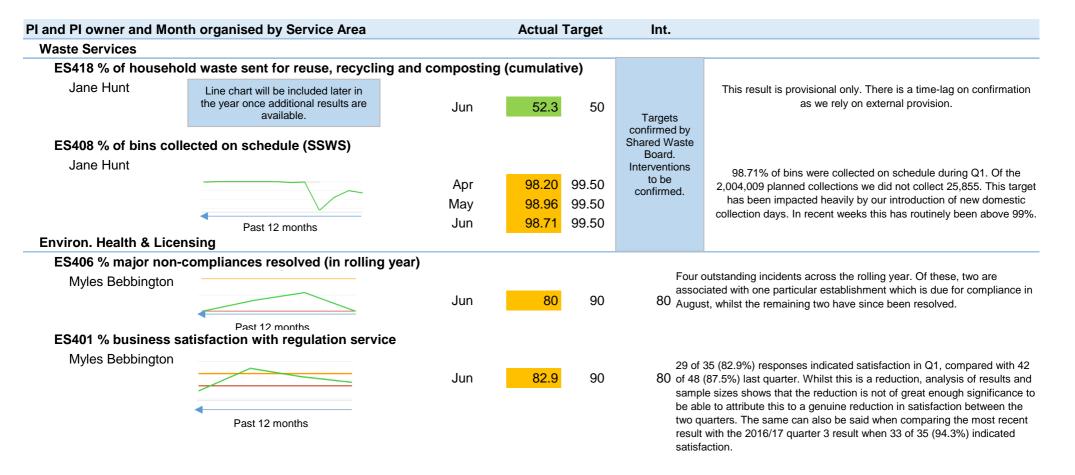


The final result from Q4 of 2016/17 was 95.7%. This figure has decreased from the 97.6% originally reported during the end of year performance report. As shown in the line chart to the left, recent performance has been consistent, achieving levels above 95% in each of the quarters over the past year. Although this is below the 97% target, satisfaction remains

high, and compares with a median figure of 95.15% amongst the 26 organisations that

submitted data to the Housemark benchmarking club for Q4 of 2016/17.

PI and PI owner and Month organised by Service Area		Actual Ta	arget	Int. Comments
Contact Centre				
CC303 % total calls to the Contact Centre handled				CC303, CC307, CC305 - Associated Risk - STR11 Business Improvement and Efficiency,
Dawn Graham				Development Control Improvement, Working Smarter and Commercialisation
Intervention	Apr	86.6	85	80 Programmes
Target	Jun	92.2	85	80
Actual Past 12 months	May	86.1	85	80
CC307 Average call answer time (seconds)				
Dawn Graham				
	Apr	121	120	180
	Jun	72	120	180
Past 12 months	May	119	120	180
Corporate Services				
CC305 % of formal complaint responses sent within ti	mescale (all SCD	C)		Down from 85% in the previous quarter, but up from 54% in Q1 of 2016/17. An Action
Rachael Fox-Jackson				Learning Group review of the council's complaints processes and procedures presented its
	Jun	71	80	70 findings to EMT in July and will be making further recommendations detailing how improvements can be made.
Past 12 months				



PI and PI owner and I	Month organised by Service Area		Actual Ta	arget	Int. Comments
Benefits					
FS112 Average n	number of days to process new HB/CTS c	laims			FS112, FS113, SF740 Associated Risk - STR5 Welfare Reform
Dawn Graham					The couple and described to accompany delice in contrast to 07 decise the conic d Mary
Intervention	~-	Apr	23	25	The number of days taken to process new claims increased to 27 during the period May - June due to the combined effect of staff leave and training, preparation and implementation
Target		Jun	27	20	25 that was required on the new claims process automation project. Temporary measures have
Actual	Past 12 months	May	26	20	25 been put in place to reduce claim handling time and going forward we expect performance averages to be improved.
FS113 Average n	number of days to process HB/CTS chang	e events			
Dawn Graham					
		Apr	13	15	18
	•	Jun	15	15	18
	Past 12 months	May	15	15	18
	ionary housing grant paid (cumulative)				Although below target, spend is at a reasonable level given the effects of staff leave and the
Dawn Graham					new claims automation project, as referred to above. Early indications are that July's result will
	Line chart will be included later in	Apr	0	7	oreduce the gap between target and actual spend. Targets are based on previous years' spend rates; however it's difficult to account for peaks of demand that may have skewed rate of
	the year once additional results are	Jun	16	20	15 spend in previous years. Equally forecasting of future peaks can only be done speculatively.
	available.	May	13	13	O As such, whilst the target provides a useful benchmark against previous years, at this stage it is not anticipated that this result will cause difficulty in spending the grant by year end.
Finance					is not anticipated that this result will cause difficulty in spending the grant by year end.
FS109 % invoice	s paid in 30 days				FS109 Associated Risk - STR4 Medium Term Financial Strategy
Caroline Ryba					
		Apr	94.38	98.5	96.5 We continue to struggle to meet targets. Finance contact service managers of the three top
		Jun	95.65	98.5	96.5 monthly contributors to late invoices. Managers of these service areas have been tasked by
	Past 12 months	May	96.09	98.5	96.5 CMT with addressing localised issues - to report back at the Sept meeting.
HR					
FS116 Staff sick	ness days per FTE (non-cumulative)				FS116, FS117 Associated Risk - STR13 Recruitment and Retention
Susan Gardner	Craig				
		Jun	2.57	1.75	2.5 Although above intervention and higher than the 2016/17 result (2.1), this is a reduction on the previous quarter's result (3.34). Full sickness report to provide more detailed analysis.
					previous quarter's result (3.34). Full sickness report to provide more detailed analysis.
FS117 Staff turne	Past 12 months over (non-cumulative)				
Susan Gardner	•				
23.23 2331101		Jun	2.93	3.25	4
	Deat 40 months	Juli	2.00	5.25	·
	Past 12 months				

PI and PI owne	er and Month organised by S	ervice Area	Actual Target	Int.	Comments
Revenues					
FS102 % F	lousing Rent collected				
Katie Bro	own				
	Line chart not included - scale of	Apr	85.2 82.6	74.4	
	chart means actual is largely	Jun	94.9 92.8	83.5	
indistinguishable from target and intervention.		May	92.4 89.5	80.5	
FS104 % N	INDR collected (cumulative)				
Katie Bro	·				
	Line chart not included - scale of	Apr	13.2 13.0	11.7	
	chart means actual is largely	Jun	32.2 31.7	28.6	
indistinguishable from targe intervention.	indistinguishable from target and intervention.	May	<b>22</b> 22.7	20.4	
FS105 % C	Council Tax collected (cumul	ative)			
Katie Bro	•	a			
radio Br		Apr	16 11.0	9.9	
	Line chart not included - scale of chart means actual is largely	Jun	34.4 30.7		
	indistinguishable from target and intervention.	May	25.2 21.0		

and PI owner and Mont	h organised by Service Area		Actual Ta	arget	Int.	Comments
Dev. Management						
PN510 % of major app	plications determined within 13 we	eks or agreed	timeline (des	signati	on period cumulativ	e)
Sarah Stevens					PN510, PN511, P	N512, PN513 Associated Risk - STR25 Risk of Designation as Poorly
Intervention		Apr	69.6	65	60 Performance Pla	nning Authority
Target		May	71.5	65	60	
Actual		Jun	72.7	65	60	PN510 and PN511 align with DCLG measurement criteria for
	Past 12 months					designation by providing a cumulative percentage over a two year
PN511 % of non-major	or applications determined within 8	weeks or agre	ed timeline (	desig.	period cumulative)	designation period. The current designation period is Oct 15 to Sep 17, so June's results show % of major (PN510) and % non-major
Sarah Stevens	••	J	·			(PN511) applications determined in agreed timeline since Oct 15.
		Apr	78.2	75	70	Looking at June in isolation, 100% (6 out of 6) of Major applications
		May	78.8	75	70	were determined within 13 weeks or agreed timeline, whilst 93.8% (137 of 146) of non-major applications were determined within 8
		Jun	79.5	75	70	weeks or agreed timeline.
	Past 12 months	2 3.1.1			. •	
PN512 % of appeals a	against major planning permission	s refusal allow	ed (designat	ion pe	riod cumulative)	
Sarah Stevens			ou (uooigiiui	ро	,	
Caram Ciorono	New PI - no line chart.	Jun	8.1	5	10	Due to the increased number of Major appeals received as a result of the lack of a 5 year land supply, as of the end of August we are in a
		00	0	Ū	.0	position wherby 8.97% of Major application decisions made betwee
PN513 % of appeals a	against non-major planning permis	ssion refusal all	lowed (desig	ınatior	neriod cumulative)	Apr 2015 and end of March 2017 have been allowed. Another six
Sarah Stevens	agamot non major planning pormi	ololi Tordour dii	ionica (accig	, i a ci o i	. portou oumulativo,	appeals are outstanding, which has the potential to push us over the 10% designation threshold by the end of the designation period (en
Garan Glevens		Jun	1.8	5	10	of December). This situation will continue to be monitored and an
	New PI - no line chart.	oun	1.0	J	10	update will be provided within the Q2 performance report.
	satisfied with Planning and New C	ommunities			The Planning Don	partment investigates the nature of complaints and negative feedback to
Sarah Stevens						themes and take action to address issues as necessary. In recent months
		Apr	52	70		sponses to the satisfaction survey have been low (14 in Apr, 19 in May and
		May	64	70	60 20 in June), result	ting in relatively high levels of variation. As such, arrangements for porting customer satisfaction with Planning and New Communities will be
	_	Jun	58	70	60 reviewed in time f	for 2018/19 to ensure that this provides a greater level of insight.
	Past 12 months					

PI and PI owner and Month organised by Service Area		Actual T	Actual Target		Comments
Land Charges					
SX025 Average Land Charges search response days					
Sarah Stevens					
	Apr	5.16	8	10	
	May	6.98	8	10	
Past 12 months	Jun	4.62	8	10	
Planning Policy					
PN518 % of new homes permitted that are affordable homes	S				PN518 Associated Risk - STR3 Failure to meet housing need
	Jun				New KPI - work currently ongoing to develop a method of obtaining this data from the planning system. Reporting is targetted to take place in time for Q2.